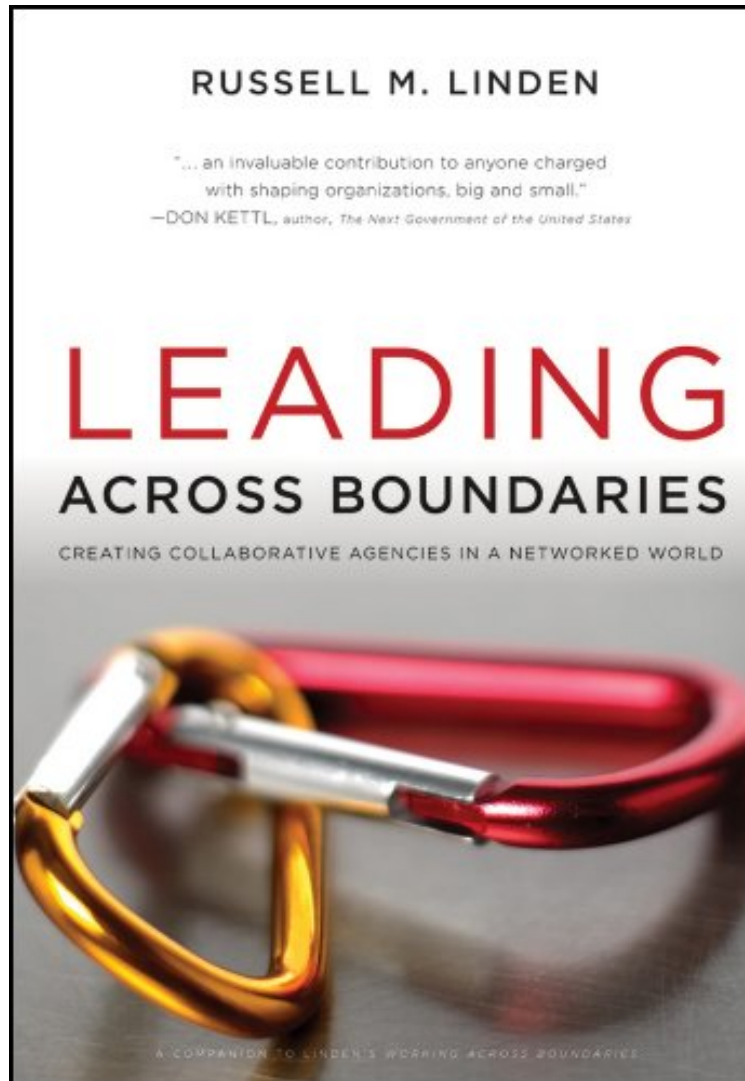


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Leading Across Boundaries: Creating Collaborative Agencies in a Networked World

Russell M. Linden

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Praise for *Leading Across Boundaries*"*Leading Across Boundaries* is a terrific resource for nonprofit leaders. It is filled with great stories of collaboration, and also with the how-to's to make them work!"ndash;Arlene Kaukus, former president, United Way of Buffalo and Erie County, and a nonprofit consultant"*Linden illustrates the importance of collaboration, but drives further into issues of networks to teach us valuable lessons about core interests, trust, leadership, and success. This book is a very valuable and timely resource for practitioners who seek to produce more value from effective collaboration.*"ndash;Stephen Goldsmith, Daniel Paul Professor of Government, Kennedy School of Government, Harvard University, and author, *The Power of Social Innovation*"*Linden provides a fresh, practitioner-oriented perspective on the topic of collaborationndash;especially for those in the public and nonprofit sectors wanting to benefit from Web 2.0 and social-networking technologies. It's a gem of a book and a terrific road map for leading change.*"ndash;Warren Master, president and editor-in-chief, *The Public Manager*"*Linden uses fabulous examples to illustrate the essential ideas for collaboration and for effective leadership. His discussions of political acumen and the interpersonal side of collaboration are especially enlightening. I've been a manager for a long time, and wish I'd read this book earlier in my career!*"ndash;Ellen Switkes, assistant vice president emeritus, academic advancement, office of the president, University of California"*Trust, transparency, and relationships are keys to successful collaboration. Linden takes these concepts and more and constructs a masterful lesson plan for us to follow.*"ndash;Tim Longo, police chief, Charlottesville, Virginia"*...an invaluable contribution to anyone charged with shaping organizations, big and small.*"ndash;Don Kettl, author, *The Next Government of the United States*Note: CD-ROM/DVD and other supplementary materials are not included as part of eBook file.

From the Inside FlapIn our complex environment, nonprofit organizations and public agencies must work together collaboratively and cut across organizational boundaries if they are to solve today's tough problems. *Leading Across Boundaries* offers a stimulating and highly accessible guide for leaders of nonprofit and governmental organizations who want to develop successful and lasting partnerships. Written by Russell Linden, an expert in the field of organizational change, this important resource shows how to make collaboration work in real-world situations. Linden explores the interpersonal and organizational forces that can inhibit collaboration and offers strategies for overcoming these often daunting challenges. Created as a companion to Linden's *Working Across Boundaries*, this book is filled with illustrative examples of collaborationsndash;both successful ventures and those that have failed. These examples can help leaders anticipate, prevent, and deal with the most vexing challenges to collaboration. In addition, the author offers expert guidance on leveraging emerging trends in this field, including the use of social-networking tools on the Web. Based on a clear framework, *Leading Across Boundaries* includes the practical and time-tested tools needed to tackle any difficulties that confront collaborative leaders. *Leading Across Boundaries* offers public managers and nonprofit leaders a wealth of new material, case studies, and instructive international examples. In-depth case studiesndash;drawn from education, health and human services, law enforcement, finance, intelligence agencies, the arts, and other fieldsndash;are available online.**About the Author**Russell M. Linden is a management consultant and adjunct faculty member at the University of Virginia, the University of Maryland, and the Federal Executive Institute. He specializes in organizational change and has more than 30 years of experience helping government, nonprofit, and private-sector organizations develop leadership, foster innovation, and improve organizational performance. He is the author of *Working Across Boundaries* and *Seamless Government*.